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Ms. Stephanie L. Possehl  
Office of the Under Secretary of Defense (Research & Engineering)  
Principal Deputy Systems Engineering & Architecture  
3030 Defense Pentagon, Room 3C160  
Washington, DC 20301-3030

Dear Ms. Possehl,

On behalf of the members and staff of the American National Standards Institute (ANSI), I am pleased to extend our sincere congratulations to the Defense Standardization Program (DSP) of the U.S. Department of Defense (DoD) on the occasion of its 70<sup>th</sup> anniversary.

The Defense Standardization Program Office (DSPO) and ANSI have shared many productive years of cooperation and partnership. The DSPO's demonstrated, ongoing support of the private-sector standardization community has been an essential contributor to the success of the voluntary standards system in the United States and the powerful public-private partnership at its very heart.

In 2021, the DSPO issued a Memorandum to Service and Agency Standardization Executives encouraging participation in the activities of Non-Government Standards Bodies (NGSBs) – a meaningful endorsement that brings diverse stakeholders into the consensus-based standardization process, resulting in stronger and more impactful standards.

Beyond involvement with the voluntary standards community, the DSP's valuable work has strengthened standardization within the DoD immeasurably, improving operational efficiency and effectiveness and ultimately the safety and well-being of all Americans.

On behalf of all of us here at ANSI, we look forward to continued cooperation, collaboration, and progress for years to come.

Congratulations again on this noteworthy milestone.

With our best regards,

A handwritten signature in blue ink that reads "S. Bhatia". The signature is fluid and cursive, with the first name "S." and the last name "Bhatia" clearly legible.

S. Joe Bhatia