

THE STANDARDIZATION NEWSLETTER

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 Falls Church, VA 22041-3466
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THE DSP AND CYBERSPACE

Since issuance of the January 1995 edition of *The Standardization Newsletter*, our office has been inundated with requests for information. People want to know the status of standardization documents, based on decisions of the Defense Standards Improvement Council (DSIC). To provide such desired information worldwide, in a timely fashion, we are using the Internet. The latest DSIC decisions, standardization newsletters, and other standardization related information is posted on the Defense Standardization Program (DSP) Home Page. The DSP Home Page can be

reached using a Web browser, such as Mosaic or Netscape, and entering the following location address (also referred to as a "URL"):

<http://www.acq.osd.mil>

This will take you to the USD (Acquisition and Technology) Home Page. Once there, select "Office Navigator," then "Economic Security" to access the Economic Security Home Page. Next, select "Defense Standardization Program" to access our Home Page.

If you need help accessing the World Wide Web, please consult your local computer systems administrator. Also, if you cannot access the Web, refer to the article on page 9--DLA Spec 2000 Team Automation Efforts, for an alternate way to download much of the same information.

Finally, we would like to propose a win-win situation to the Newsletter readership. Specifically, it is for you to receive the Newsletter many days sooner than by the conventional method, and to save taxpayer money in the process. To do this, we are asking those readers who can access the Newsletter via our Home Page, to send us their address label. This will enable us to delete the address from our distribution data base, thereby resulting in saving both printing and mailing costs.

STATUS UPDATE ON FORMAT AND CONTENT PROVISIONS FOR DOD SPECIFICATIONS AND STANDARDS

Revision "D" to MIL-STD-961 was approved March 22, 1995. There are major changes in the way DoD specifications will be prepared in the future. Most notably, this revision contains provisions for developing performance specifications. You may obtain a copy by writing the Standardization Document Order Desk, 700 Robbins Avenue, Building 4D, Philadelphia, PA 19111-5094. We are currently working on a change notice to MIL-STD-961 that will incorporate provisions for developing program-unique specifications now covered by MIL-STD-490. When this notice is approved, MIL-STD-490 will be canceled.

The DoD performance specification handbook, which provides detailed guidance on developing performance specifications, is undergoing final review. We hope to have it approved in June, and copies should be available by August from the Standardization Document Order Desk.

We have just completed coordinating revision "C" to MIL-STD-962. This revision divides DoD standards into different categories with different rules governing their use. It also creates a new type of document called an acquisition guide. The comments are now being evaluated. We expect to have a comment resolution meeting sometime in June with the document custodians.

DESIGNATION OF PERFORMANCE AND DETAIL SPECIFICATIONS

Revision "D" to MIL-STD-961 requires that future DoD specifications be designated as either performance or detail specifications. The designation will be reflected in the document heading and document identifier. For example, a performance specification document identifier will appear as "MIL-PRF-(fill in a number)." A detail specification document identifier will appear as "MIL-DTL-(fill in a number)." Policy memo 95-2A, which is reprinted in this Newsletter, contains direction on how to process performance specifications. Many people have asked questions about this new document numbering scheme that we have answered below:

Q. If I have an existing military specification and wish to convert it to a performance specification, do I have to assign a new document number?

A. No. If you are revising a specification to **change** the requirements to performance, you would retain the old number, but replace the middle letter with the letters "PRF" and move up to the next revision letter. For example, a revision to "MIL-A-123B" would become "MIL-PRF-123C." If you have a specification that is already performance and you are **only redesignating** it without change as described in policy memo 95-2A, then you retain the old number, replace the middle letter with the letters "PRF," but **DO NOT** change the revision letter. For example, "MIL-A-123B" would become "MIL-PRF-123B."

Q. Should I also redesignate detail specifications as “DTL?”

A. Specifications should be redesignated as “DTL” **only** when they are being revised. **DO NOT** change the document identifier by making an administrative change or amendment.

Q. If I am canceling or inactivating a document, do I have to redesignate the document as “PRF” or “DTL?”

A. No.

Q. If I am validating a document, do I have to redesignate the document as “PRF” or “DTL?”

A. A document may not be validated unless it is technically current **and** complies with the policies of the Defense Standardization Program. Since it is unlikely that any documents currently comply with the new policies, validations should be rather rare events for the next several years.

Q. If I am amending a document, do I have to redesignate the document as “PRF” or “DTL?”

A. No.

Q. Should federal specifications be designated as performance or detail?

A. No. The General Services Administration (GSA) establishes policies for federal specifications in the GSA Standardization Handbook. GSA has no such provisions for designating federal specifications as performance or detail.

Q. Won’t this change to the document identifier necessitate a change to drawings and other technical documentation by DoD activities and industry?

A. No. The specification number and all associated part numbers still remain the same. The only thing being changed is the middle letter of the document identifier, which is non-significant. Drawings and other documents should not be changed to reflect the new document identifier, unless other technical changes are also required.

POLICY MEMO 95-2A, DOD
POLICIES AND
PROCEDURES ON
PERFORMANCE SPECIFICATIONS
LISTED IN THE DoDISS

The following March 10, 1995, revision to Policy Memo 95-2 makes changes to incorporate a decision by the Defense Standards Improvement Council to have the document identifier reflect whether a specification is a performance or detailed specification. A few other minor administrative changes have been made to address feedback from DoD activities who are implementing this direction.

1. General. DoD activities shall develop and use performance specifications instead of detail government specifications wherever possible.

2. Definition. A performance specification states requirement in terms of the required results with criteria for verifying compliance, but without stating the

methods for achieving the required results. A performance specification defines the functional requirements for the item, the environment in which it must operate, and interface and interchangeability characteristics.

3. Certifying Performance Specifications.

Each Military Department and Defense Agency shall establish procedures for senior management certification of performance specifications that will be listed in the DoDISS. A copy of each certified performance specification to be listed in the DoDISS shall be sent for information only to OASD(ES)/IA/AP/ Standardization Program Division, 5203 Leesburg Pike, Suite 1403, Falls Church, VA 22041-3466.

4. Processing New or Revised

Performance Specifications. Newly developed DoDISS performance specifications and military specifications whose content were revised to meet the definition of performance specifications shall be processed in accordance with the development procedures for DoD standardization documents in DoD 4120.3-M, "Defense Standardization Program Policies and Procedures," except document approval shall comply with paragraph 3 above.

5. Redesignation of Military Specifications to Performance Specifications.

Where military specifications exist that already meet the definition of a performance specification, the specification preparing activity shall follow the procedures below. It is important to note that the change to the document identifier does not change the basic document number. Such things as part numbers, cataloging data, and

drawings should remain unaffected and will not require a change.

a. Change the heading on the first page of the document from "MILITARY SPECIFICATION" to "PERFORMANCE SPECIFICATION." Replace the middle letter of the document identifier with the letters "PRF." For example, "MIL-A-123C" would become "MIL-PRF-123C." This change to the document identifier only needs to appear on the first page. The note below shall be placed in the upper left hand corner of the replacement first page. These shall be the only changes made. There shall not be any change made to the revision level, date, title, or content.

"NOTE: The document identifier and heading has been changed on this page to reflect that this is a performance specification. There are no other changes to this document. The document identifier on subsequent pages has not been changed, but will be changed the next time this document is revised."

b. If there is an amendment to the specification, the same administrative change described in item a. above must be made to the latest amendment as well. There shall be no other changes to the amendment.

c. Have the specification certified as stated in paragraph 3 above.

d. Send a copy of the revised first page only to the Defense Printing Service Detachment Office, Building 4D, NPM-DoDSSP, 700 Robbins Avenue Philadelphia, PA 19111-5094. A print order form is not required, but the preparing activity shall prepare a memorandum requesting that the attached

revised first page be rescanned in the Print On Demand System and that the document be listed in the DoDISS as a performance specification. The memorandum shall also identify, by name and title, the certifying authority for the performance specification.

e. The DoD Single Stock Point shall make the necessary changes to the Print On Demand System and the ASSIST data base to designate the specification as a performance specification. The normal automatic distribution of the document is not necessary since this is an administrative, not technical, change. A notice shall appear in the DoDISS Notice listing all of the military specifications that were administratively changed to performance specifications for that period.

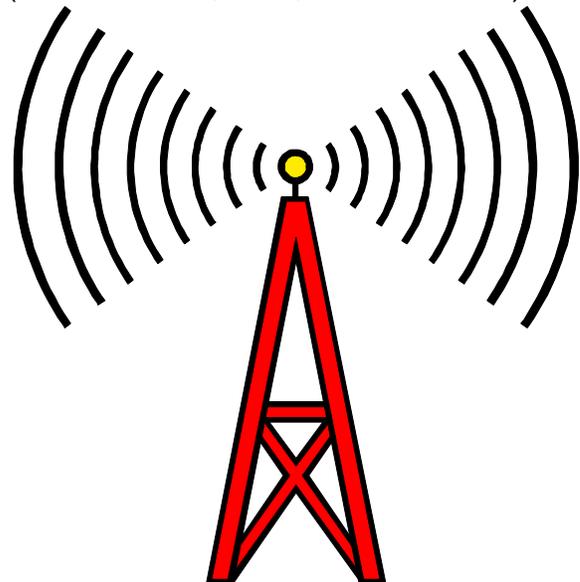
NOTE: All Policy Memos are included on the Defense Standardization Program Home Page.

RESULTS OF METRIC TOWN MEETING, MARCH 27-28, 1995

The Department of Commerce and the Interagency Council on Metric Policy held a Metric Town Meeting on March 27-28, 1995, at the National Institute of Standards and Technology, to listen to the concerns and ideas of the private sector for accelerating the transition to the metric system including actions that the Government can take to make it easier for industry to convert to metric use. Many presenters felt that metrication is a social issue, not a competitiveness issue. Others disagreed. At any rate, the general public is not pressing for metric. There was broad consensus that wide-spread metrication in the near future will occur only if there is a federal mandate from

Congress (not likely), and much more aggressive teaching of metric in the schools. Some favor mandates, others favor encouragement but not a mandate; some say educate and then mandate. In some cases, companies have gone as far as they can go in metric (e.g., Caterpillar); federal action is needed to go further. Short of mandates, there seemed to be a consensus that the Government should do the following: encourage the schools to teach metric, articulate justifications from cost benefit angles to increase demand for metric, remove legislative and regulatory barriers, and have visible leadership at top of Government. **Brad Bergmann**, Director, Acquisition Practices Directorate, and **Dave Nelson** of NAVSEA, the Navy's Metric Coordinator, were DoD hearing panel members.

Future Town Meetings, to be held in other areas of the U.S., will seek views from businesses, trade and professional groups, educators, and state and local government entities on specialized topics such as procurement, education and training, and selected industry sectors. (John Tascher, SPD, 703-756-2340)



CALS SPECIFICATIONS AND STANDARDS DESIGNATED AS WAIVER-FREE

In a March 15, 1995, memo, the DoD Standards Improvement Executive certified that a list of 105 information technology documents identified by the Defense Information Systems Agency (DISA), including the following CALS standards and specifications, satisfy requirements for being designated as Interface Standards or Performance Specifications:

MIL-STD-1840B - Automated Interchange of Technical Information

MIL-STD-974 Contractor Integrated Technical Information Service

MIL-D-28000A - Digital Representation for Communication of Product Data: IGES Application Subsets and Application Protocols

MIL-M-28001B - Markup Requirements and Generic Style Specification for Electronic Printed Output and Exchange of Text

MIL-R-28002B - Requirements for Raster Graphics Representation in Binary Format

MIL-D-28003A - Digital Representation for Communication of Illustration Data: CGM Application Profile

Since the above documents have been designated formally as Interface Standards or Performance Specifications, DoD activities may use them without a waiver,

as permitted by DoD Policy Memo 95-1, "Waivers for Use of Specifications and Standards." Moreover, consistent with established procedures and actions prescribed in Policy Memo 95-2A, "Processing Performance Specifications," DISA is taking the necessary administrative steps to have the CALS specifications officially designated as "performance" in the DoDISS. Similar steps will be taken by DISA to flag CALS interface standards in the DoDISS once the necessary procedures have been fully coordinated.

(Bill Gorham, CALS, 703-756-7626)

Subscriptions

The Standardization Newsletter is issued quarterly, prepared and published by the OASD (Economic Security), Standardization Program Division. Single copies are sent free of charge to those on our mailing list. The last, and all future editions of the Newsletter can be read and downloaded by using our Home Page (see page 1 for instructions). **The Standardization Newsletter** keeps our community aware of actions taking place, conference/seminar/meeting schedules, training information, and personnel changes. We welcome related articles! Mail articles to **The Standardization Newsletter** Editor, **Sharon Strickland**, using the address on the front page. Requests to be added to the mailing list, and address changes should be faxed immediately to the Editor at 703-756-7622.





FREQUENTLY ASKED QUESTIONS AND ANSWERS

Q. What is a data specification and how does it differ from a performance or detail specification?

A. A data specification is used to acquire data products, such as technical data packages, drawings, test reports, and other types of data. The term "data specification" is used to convey what type of product is covered by the specification -- just as a material specification covers materials; a component specification covers components; and a system specification covers systems. In terms of format or content, a data specification would be prepared as either a performance or detail specification in accordance with MIL-STD-961D.

Q. Is it possible for a general specification to be designated as performance and its associated specifications sheets to be designated as detail?

A. No. Since a general specification must be used together with a specification sheet, the fact that the specification sheet is detail requires the general specification also to be designated as detail.

Q. Within the same family of specification sheets, is it possible for some to be designated as detail and others to be performance?

A. Generally, no. The decision whether to convert a family of specification sheets to performance specifications must be consistent across-the-board. In some cases, however, the number of specification sheets that must be converted to performance specifications may be very large, making it difficult to convert all of them at one time. In this situation, there may be a temporary blend of detail and performance specification sheets within the same document number series. This situation is acceptable as long as the goal is to convert all of them to performance specifications.

Q. What is a handbook?

A. A guidance document that enhances user awareness by providing engineering information; lessons learned; possible options to address technical issues; classification of similar items; interpretative direction and techniques; and any other type of guidance or information that may help the government or its contractors in the design, construction, selection, management, support, or operation of systems, products, processes, or services. Handbooks shall not be invoked as a requirement in solicitations, contracts, specifications, standards, drawings, or any other document.

Q. What is an Acquisition Guide?

A. A document that provides guidelines for requesting management and manufacturing type information from offerors during the solicitation process. It may also contain suggested evaluation criteria that can be used by the government in source selection. Guides shall only be used in the solicitation--not the contract.

UPDATING DOD'S APPROACH TO QUALITY TO SUPPORT SPECIFICATIONS AND STANDARDS REFORM

Significant efforts are underway to reform the DoD's specifications and standards practices to encourage greater use of commercial standards. Will this effort have an impact in terms of reducing costs, improving DoD products, and increasing DoD use of industry processes?

The answer to this question is difficult, since there are many external factors that can inhibit contractors from using the most cost effective processes. They include:

- Specifications and Standards imposed by non-DoD government and commercial customers--including prime contractors (often more demanding than DoD).
- Supplemental requirements levied through contract statement of work (SOW) requirements.
- Specification requirements of prior contracts.
- Multiple customer audits of contractor processes.
- Contractor over-application of existing specifications and standards.
- Product specifications which often impact existing processes and drive costs by prescribing unique process requirements and unnecessary testing, etc.

Multiple requirements often result in contractors having to maintain multiple systems, which drive up costs and limit their flexibility to improve processes and adopt best commercial practices. For example, one defense contractor has 24 separate quality systems requirements in one facility from various government and commercial customers. The net effect of

any one customer's reform is minimal when other customers in that facility continue to demand unique quality requirements.

The DoD's goal should be to encourage flexibility, adoption of best practices, and reduction or elimination of requirements for DoD unique processes. To achieve these objectives, the DoD must address the fundamental barriers or constraints that keep contractors from developing more effective and innovative approaches that emulate best commercial practices. The effectiveness of contractor processes needs to be addressed as a fundamental issue in establishing contract requirements, in source selection, program management, and contract administration.

One example of an on-going initiative to address these issues is the work of the Government and Industry Quality Liaison Panel. The goals of this panel are to: encourage a single quality process in a contractor facility; to encourage contractor implementation of advanced (best commercial) quality practices; and to identify changes to the source selection, contracting and contract administration procedures to provide the necessary environment for these changes to be implemented.

The panel has proposed--

- Establishing a Memorandum of Agreement among the principle customers in a facility to use a single quality process.
- Giving contractors the flexibility to identify and use a quality process that best serves their needs (DoD and commercial).
- Identifying criteria to validate a contractor's quality processes targeting the vital characteristics of the process, allowing the maximum latitude for

contractors to adopt best commercial practices.

--Identifying and disseminating information on advanced quality practices used by leading edge government and commercial companies.

--Establishing a voluntary partnership program that would recognize contractor efforts to adopt advanced quality practices.

--Adoption of a more well defined process to consider quality in source selection and contract incentives.

--Refocusing in plant quality assurance to address risks and the effectiveness of contractors design and manufacturing processes to prevent deficiencies.

--Establishing pilots or lead contractor facilities to demonstrate these concepts.

The recommendations of the liaison panel are currently being finalized for review within the participating agencies (DoD, NASA, FAA, Coast Guard, NOAA, DOC, and GSA) and industry (AIA, NSIA, and EIA). In a memorandum dated April 24, 1994, **Dr. Paul Kaminski**, USD (A&T), initiated a pilot program to evaluate/demonstrate the concept for a single quality process in a contractor's facility. **Mr. John Burt**, Director, Test, Systems Engineering and Evaluation, OUSD (A&T), and **Rear Admiral Leonard Vincent**, Commander, Defense Contract Management Command, were given the lead in formulating this pilot program, under the auspices of the Defense Manufacturing Council. (Frank Doherty, OSD/DDT&E, 703-695-0123)

DEFENSE LOGISTICS AGENCY (DLA) SPEC 2000 TEAM AUTOMATION EFFORTS

To stay abreast of changes occurring daily, DLA recently submitted requirements to acquire personal computers for Spec 2000 team members. This group is a DLA acquisition reform process action team, composed of DLA center representatives, whose mission is to get DLA where it should be by the year 2000. New computers and programs will give members the capability to electronically exchange information, statistics, metrics, etc., as it pertains to the Spec 2000 team taskings of the PAT report on military specifications and standards.

Requirements were submitted to acquire Microsoft computer programs to enable team members to maintain data and statistics in the same format for electronic transmission.

The DLA Spec 2000 Internet Bulletin Board was established by the Defense General Supply Center to provide a DOS level File Transfer Protocol (FTP) access for Internet users who do not yet have World Wide Web capability. This FTP Bulletin Board provides a baseline communication method to download and upload large files to be shared by the DLA Spec 2000 team in the implementation of the DoD specifications and standards reform initiatives. Readers needing connection instructions should contact **Mr. J. J. Oliver**, Chief, Special Projects, Defense General Supply Center, at DSN 695-4799 or 804-279-6011.
(David Taylor, DLA, 703-274-6775)

EDITOR'S CORNER

The Standardization Program Division (SPD) welcomes two new employees to our staff.

Karen Bond, Program Analyst, and **Ronald Zabielski**, General Engineer, joined the SPD in March 1995. With over 15 years of Federal service, **Karen** is a definite asset to our office. **Ron** was reassigned to the standardization program from the Industrial Quality and Productivity Division. He has over 20 years of Federal service and brings a wealth of experience to his new position on our staff. Both are welcome additions.

The SPD staff can be reached by phone at 703-756-2340 (DSN 289-2340) or by FAX at 703-756-7622 (DSN 289-7622).

NOTICE: We just learned that the phone company plans to change our telephone numbers effective June 10, 1995. The number "756-2340" will change to "681-9340," and DSN "289-2340" will change to "761-9340." The FAX number will change from "756-7622" to "681-7622" (DSN "289-7622" will change to "761-7622").

SURFING THE INTERNET-- DEFENSE STANDARDIZATION PROGRAM (DSP) HOME PAGE

The DSP continuously cooperates with the Defense Acquisition University consortium members to communicate acquisition reform messages. Recently, **Dr. Russell Vacante**, asked that our office post a new

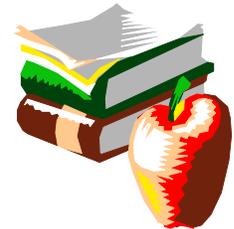
publication on our DSP Home Page--***Partnership in RMS Standards***, a Newsletter for Professionals.

Dr. Vacante, Contracting and Acquisition, Army Management Staff College, Fort Belvoir, VA., thought the DSP Home Page would be the best place for this new publication to be posted. The first issue is scheduled for a June 1995 release, with immediate posting to the DSP Home Page. If you have any questions concerning this new publication, dedicated to Reliability, Maintainability, and Supportability, contact **Dr. Vacante** at 703-805-4727. (Sharon Strickland, SPD, 703-756-2340)

FY 1995 Standardization

Training Schedule

For the remainder of FY 95, the Standardization Training Schedule for Defense Acquisition University (DAU) courses taught by the U. S. Army Logistics Management College (ALMC) is as follows:



The Defense Specification Management Course (80 hours)--ALMC PQM Course 103, will be taught on the following dates:

6/19/95-6/30/95

DCSC, Columbus, OH

7/10/95-7/21/95

Battle Creek, MI

8/7/95-8/18/95

Wright-Patterson AFB, OH

9/18/95-9/29/95

Tinker AFB, OK

The Defense Specifications Users Course (40 hours)--ALMC PQM Course 104:

No more offerings this year.

For information on these courses, contact either **Rae Walker** or **Jim Weitzner**, at **ALMC, on Area Code 804-765-4479 or DSN 539-4479**. These courses are open to private industry and interested individuals on a space available basis and for an established fee (approximately \$700). For DoD personnel, TDY and course expenses are funded by the DAU. Schedule your attendance promptly to guarantee a seat. Your training offices have the necessary information for attendance.

The next issue of ***The Standardization Newsletter*** will post the upcoming FY 1996 training dates. All standardization training, in FY 1996, will be DAU Assignment-Specific and funded by the DAU. Assignment-Specific courses are courses that must be completed successfully in order for an individual to perform a specific set of duties, or a specific assignment within a position or the duties of the position itself. These duties, or this assignment, are not keyed to a single career field. They are not mandatory for certification unless otherwise stated. Register early!

(Sharon Strickland, SPD, 703-756-2340)

STANDARDS ENGINEERING SOCIETY SPONSORING RE-ENGINEERING CONFERENCE

The Standards Engineering Society will hold its 44th Annual Conference at the Stouffer Renaissance Hotel in Arlington, Virginia, on October 11-13, 1995. The theme of the conference is "Re-Engineering Standardization." Sessions will focus on electronic development and distribution of standards, including an update on the National Standards System Network; new standardization strategies to gain a competitive edge; cost benefit studies; and examples of successful standardization re-engineering projects. The conference also includes the World Standards Day Reception and Awards Event. If you would like more information, contact **Don Kear** at (513) 258-1955.

DSP "SWAT" TEAM
MISSION COMPLETE

Last January, a special Service/Agency OSD task force, designated as a SWAT Team, started reviewing 57 assigned standards and specifications to make disposition recommendations to the Defense Standards Improvement Council (DSIC). This very talented and dedicated group of people completed their task and have returned home to their families, friends, and familiar work stations. We greatly appreciate their hard work. The "SWAT" Team members included:

CHAIR

Trudie Williams OASD(ES)SPD

Army

Eric Hardie AMSTA-RB
 Fort Belvoir, VA

Gary Vander Sande AMSTA-AR
 Picatinny
 Arsenal, NJ

Navy

Ed Maccubbin NAVAIR
 SYSCOM
 Arlington, VA

Air Force

Gary Stanley ASC/ENS
 Wright-
 Patterson AFB,
 OH

DLA

Kendall Cottongim DESC/ELDT
 Dayton, OH

Bob Evans DESC/ELSP
 Dayton, OH

This team worked as one--led by SPD staffer, **Trudie Williams**. She brought them together as a unit and worked side by side with the team to get the mission completed. Everyone deserves a salute.

Great work!

(Sharon Strickland, SPD, 703-756-2340)



NEW DIRECTIONS FOR SD-1 AND SD-4

Some major changes are planned for the SD-1 "Standardization Directory," and SD-4 "Status of Standardization Projects."

The SD-1 data base is being integrated into the Acquisition Streamlining and Standardization Information SysTem (ASSIST). This will allow preparing activities to identify automatically which organizations might have an interest in reviewing a document by federal supply class or standardization area. It will also allow for users, when reviewing document information in ASSIST, to access complete information on the document preparing activity, such as address, telephone, fax, e-mail, and point of contact. The SD-1 integration effort required us to develop a standard format for all activity information. Each SD-1 organization will be sent a copy of the information for their organization for verification. The integrated SD-1 will be operational about August 1.

Today, the SD-4 is a project log of all the ongoing standardization document efforts in the DoD. Its intended purpose is to give document users advance notification of new standardization document efforts;

proposed changes and cancellations; and project completions. The SD-4 is also intended to provide some management oversight to promote the timely completion of projects. Some activities find the information useful for tracking or planning purposes. Others find it a bureaucratic exercise that adds little value. Critics point out that 40% of the entries are not current and that some of the information being collected is no longer relevant.

The SD-4 is about to change. While many fields of information will remain the same, some fields will be changed to reflect and track MILSPEC reform efforts. The SD-4 will be the primary tool for showing what MILSPEC reform document actions are planned, underway, and completed. It will be changed to provide preparing activities with a comparatively simple way of reporting progress. The alternative would be quarterly manual count reports from each preparing activity. We also plan to integrate the SD-4 into the ASSIST data base. This move will allow preparing activities to capture automatically certain fields of data, such as document number, document title, and preparing activity and custodian symbols.

For a period of 2 years, we plan to support a legacy SD-4, which will reflect older projects, and a new SD-4, which will be based primarily on MILSPEC reform efforts. At the end of 2 years, the legacy SD-4 will disappear, and all uncompleted projects will be discontinued. Since instructions for entering projects into the new SD-4 will probably be issued in the July-August timeframe, preparing activities may want to refrain from submitting projects related to MILSPEC reform efforts until that time.

(Steve Lowell/SPD/703-756-2340)



The Honorable **Joshua Gotbaum**, Assistant Secretary of Defense for Economic Security, is pictured above giving a speech to attendees of the 1994-95 Defense Standardization Program (DSP) Honorary Awards Luncheon. **Mr. Gotbaum** stressed in his speech that we are changing the way the DoD does business. He said the DoD mission has changed dramatically and in the last ten years, the budget is down about 40%. Procurement alone is down over two-thirds. He emphasized that the DSP is part of a larger process and essential to the DoD mission of changing internal business practices to do more business with the commercial sector and that DSP accomplishments are providing money which will be used to pay for technology for the next generation of warfighters. Our joint work is the conglomeration of different services working together and joint cooperation is critical. He repeatedly stressed that the DSP matters because it pays long term dividends. The program is a key piece of acquisition reform effort to control costs and is essential to accessing new technology. Since 1994, DoD has adopted an additional 1,300 standards prepared by private sector standards developers; raising the total number to over 7,000 (about 20% of all total specifications and standards). **Mr. Gotbaum** urged the award winners to return to their duty stations and encourage their co-workers to keep communicating the message of acquisition reform.



1994-1995 Defense Standardization Program Honorary Award Winners

Pictured above are the recipients of the 1994-1995 Defense Standardization Program (DSP) honorary awards. Where indicated, individuals represented and received for the five winning DoD activities. Seated from left to right are **Lieutenant Jerold E. Fenner**, Armstrong Laboratory, Air Force Material Command; **Mr. Howard Wildman**, Naval Sea Systems Command; **Mr. Clay Jennings**, receiving for the Naval Construction Battalion Center; **Mr. George Zakhem**, receiving for the Tank Automotive Research, Development, Engineering Center, U.S. Army Tank Automotive Command; **Mr. Lee Gray**, U. S. Army Missile Command. Standing from left to right are **Mr. Samuel Merritt**, receiving for the Defense Construction Supply Center; **Mr. J. Hugh Russell**, Defense General Supply Center; **Colonel Louis Mitchell**, receiving for the Materiel Systems Center, Wright Patterson AFB., Ohio; **Dr. John Solomond** and **Mr. Chris Neubert**, HQ, Army Materiel Command, receiving for the Joint Logistics Commanders, Joint Policy Coordinating Group on Computer Resources Management, the **Honorable Joshua Gotbaum**, Assistant Secretary of Defense for Economic Security, **Dr. Raghu Singh**, Space and Naval Warfare Center, **Mr. Don Kosco**, HQ, Army Materiel Command, **Mr. Kevin Holt**, Defense Logistics Agency, also receiving for the Joint Logistics Commanders; **Mr. Ronald Kerbo**, U. S. Army Missile Command; and **Mr. Walter B. (Brad) Bergmann**, Chairman, Defense Standards Improvement Council. Attendees were presented their awards at a luncheon, held in their honor, on March 2, 1995, at the Pentagon. **These awards reflect a combined total of almost \$800 million dollars in tangible savings and cost avoidance.**